



# STRATEGIC INITIATIVE ROADMAP – AFTER AQUISITION

Every organization is constantly striving for the most efficient, responsive and reliable logistics processes. Groenewout provides state-of-the-art logistics analysis to perform a logistic assessment to support the strategic objectives.

2-3  
weeks

## 'As -is' mapping

- Map 'as-is' warehouse activities & processes (high level)
- Gather available data & information needed for logistic assessment
- Quantify current operations (inbound, outbound and storage), footprint and FTE
- Visit logistic operation and review current layout
- Determine current maximum capacities (orders and storage), productivities and bottlenecks

2  
weeks

## Determine impact strategic decisions

- Based on growth targets (markets / assortment / etc.) a future logistic set up will be determined
- Based on the as-is situation the potential gaps and opportunities will be determined given this growth strategy
- Determine bottlenecks and improvements (requirements)
- Determine future stock coverage
- Review current plans on (logistic) capacity increase in combination with current layout
- Determine impact on current systems (f.e. WMS) and needed MHE

2  
weeks

## Complete logistic assessment

- List all key findings, risks and concerns
- Give benchmark figures in terms of complexity, quality of operation, FTE and costs (supply profile matrix)
- Set up an overview of TO BE processes
- Give a high level overview of needed Capex to accommodate growth (footprint, capacities, FTE, mechanization, etc.), when applicable based on different scenario's
- Determine high level implementation strategy, priorities (short term and long term) and impact

1  
week

## Final presentation

- Set up final presentation with all analysis and findings
- Estimation of investments, future capacities, FTE's and needed m2
- Overview of risks, concerns, opportunities and key findings with short term and long term benefits
- Calculate high level return on investment (ROI) of potential investments
- Set up potential implementation schedule