



LOGISTIC DUE DILLIGENCE

Every organization is constantly striving for the most efficient, responsive and reliable logistics processes. Groenewout provides state-of-the-art logistics analysis to perform a logistic assessment to support the due diligence process.

1-2
weeks

'As -is' mapping

- Map 'as-is' warehouse activities & processes (high level)
- Gather available data & information needed for logistic assessment
- Quantify current operations (inbound, outbound and storage), footprint and FTE
- Visit logistic operation and review current layout
- Determine current maximum capacities (orders and storage), productivities and bottlenecks
- Determine current inefficiencies

1
week

Determine impact strategic decisions

- Based on growth targets (markets / assortment / etc) a future logistic set up will be determined
- Based on the as-is situation the potential gaps and opportunities will be determined given this growth strategy
- Determine preconditions to facilitate growth strategy
- Determine future stock coverage
- Review current plans on (logistic) capacity increase in combination with current layout
- Determine impact on current systems (f.e. WMS) and needed MHE

1
week

Complete logistic assessment

- List all key findings, risks, concerns and opportunities
- Give benchmark figures in terms of complexity, quality of operation, FTE and costs
- Give a high level overview of needed Capex to accommodate growth (footprint, capacities, FTE, mechanization, etc.), when applicable based on different scenario's
- Determine high level implementation strategy, priorities (short term and long term) and impact

1
week

Final presentation

- Align deliverables with financial due diligence
- Set up final presentation with all analysis and findings
- Estimation of investments, future capacities, FTE's and needed m2
- Overview of risks, concerns, opportunities and key findings with short term and long term benefits (to increase efficiency and to facilitate growth)
- Calculate high level return on investment (ROI) of potential investments
- Set up potential implementation schedule